ASSESSMENT AND SUGGESTIONS

Suggestion:

Here are additional photos of Whistler, showing visitor information (top right) and beautification efforts (bottom photos).

People love to shop, dine, and linger in beautiful places. Whistler, in its early years, was also a short-season destination (albeit a winter destination for skiing). The village and accommodations are largely responsible for the village becoming a year-round destination ten months of the year. It is just as popular with non-skiers as it is with skiers.







Marketing Assessment

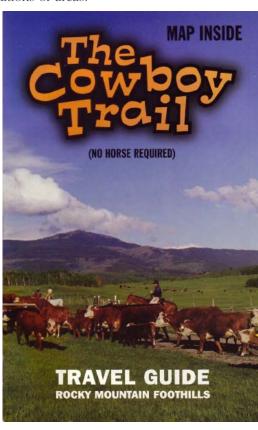
Suggestion:

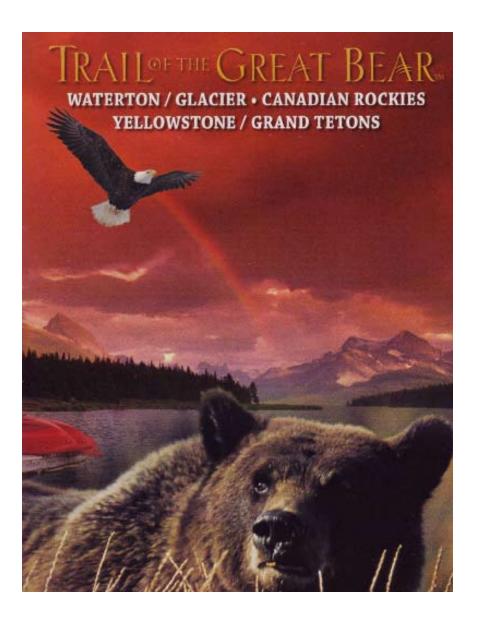
The Trail of the Great Bear covers a huge area, and the primary focus is on outdoor recreation, wildlife and scenic vistas. This is an important marketing piece in that it promotes the Rocky Mountains as the premier mountain experience in North America, creating "top of mind awareness" for the Rockies. It should be embraced. But other regional publications will be vital for providing specifics tied to individual destinations or areas.

Suggestion:

The Cowboy Trail guide focuses on the ranching vacations in the region, and that should be its sole focus. Too often guides try to be all things to all people, when they should cater to the niche - or brand - of the area they are promoting. With this and other guides consider the following:

- Pick your season. If we want to visit the Trail in other seasons what can we expect? Is anything open? Are activities available?
- Pick your passion. Organize the guide by type of activity, not be geographic location. Geography is always second to the activity or experience.
- Change from "advertisers" to "partners" so the publication doesn't seem so advertising intensive.





Suggestion:

The Alberta Southwest is, by far, the class act of all the guides to SW Alberta, and perhaps across the country. It includes:

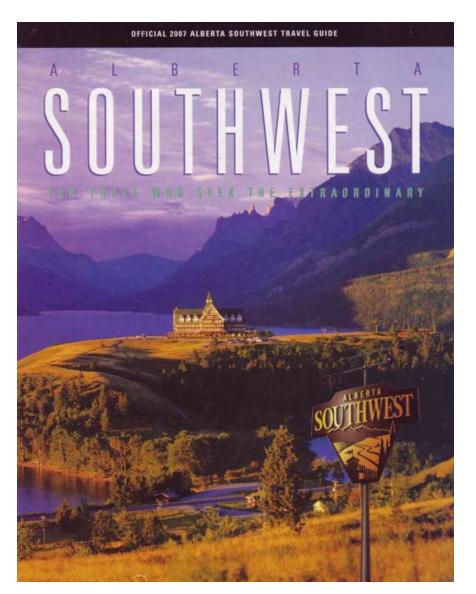
- Stunning photography
- Great maps
- Excellent teasers
- Partners instead of just advertisers

Consider changing the focus of the piece to "Pick your season, then pick your passion." Once again, always organize the guide by experience rather than location.

Create routes and day trips or itineraries by the type of experience and the type of travel. This publication is close to being the "perfect" travel guide. The region should be very proud of this effort. It does more to close the sale than any other guide our secret shoppers looked at. There is still plenty of room for the smaller guides, which should concentrate on all the details (specific places to go, hidden gems) that this guide can not cover, since the area is so large.







Suggestion:

- Alberta South or SW Alberta? Can you combine them? This guide (right) is titled Southwest Alberta, but the map shows all of Southern Alberta. Which is it? Is it necessary to have two guides to the same region?
- What is Chinook Country? All the layers and geographic designations make it confusing and hard to plan a trip to the region. Remember that visitors are looking for activities, not places.
- This guide focuses on cities. If a visitor is going to a certain city, this is a great resource but if they are simply looking for things to do and the location is second to that, then this guide falls short.

For all the guides in the region:

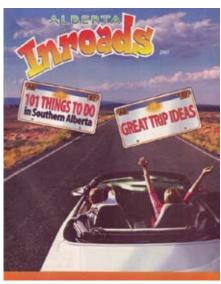
- Sell activities first, then the location
- Guides should concentrate on a specific area of expertise: fishing, ranch vacations, photography and wildlife viewing, dining and shopping, the arts
- Change from advertising to advertorial: partners instead of advertisers.

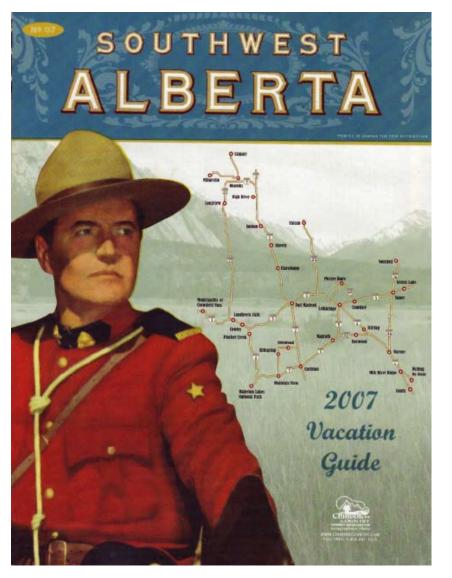
Suggestion:

Alberta Inroads is a great idea. It revolves around activities - things to do, not just places to go and see.

- Organize it like you would a tour
- Develop itineraries by the type of activity

This is a great idea, but almost impossible to plan from. Items are scattered throughout the region and its nearly impossible to sort out the various destinations.





Don't Let Your Last Opportunity Become a Lost Opportunity

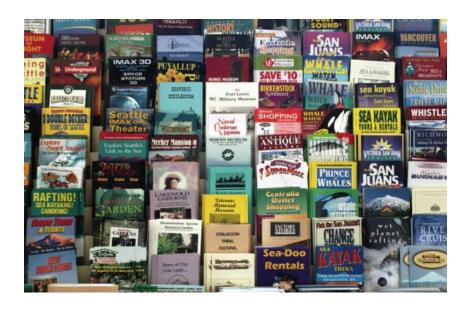
(The Rule of Closing the Sale)

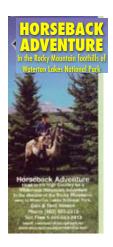
Suggestion:

The top three inches of your brochure are critical. What brochures stand out the most in this rack? (top right) Yellows really show up, so use yellows on a dark background. We took two brochures (see below) and did a quick five-minute makeovers on each, to show how easy it is to make them readable from a distance and attract attention.

Always sell the experience first. The name of the business should always be second to the experience. People are looking for boats to rent, or for horse-back riding. The company is second. Always entice the visitor to rent a boat, and then sell them on why you.

The Sailing Adventure brochure (middle, right) is a brochure for Kootenay Lake in British Columbia. Notice that the whale watching brochures (bottom right) grab attention.



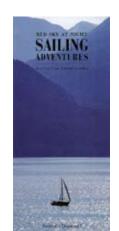
















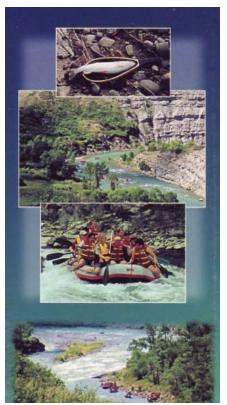
Suggestion:

The golf course did a good job of promoting golf, then answering the question why this golf course is the best over dozens of others.

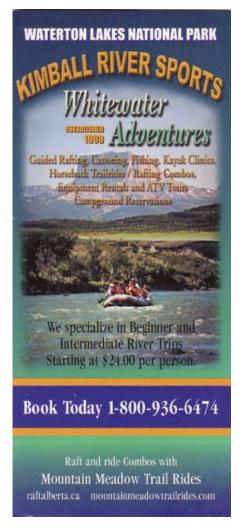
Always sell the experience, before the name of the business - "Whitewater Adventures."

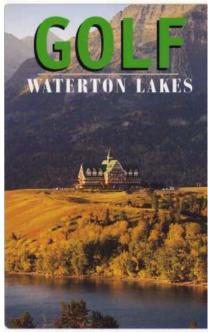
The photos are excellent. They do a great job of selling the experience.

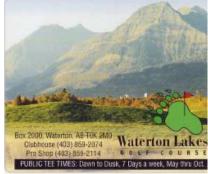
Before giving the details, sell the activity. Just a paragraph will do











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Suggestion:

Consider promoting the experience, not the organization (Waterton Natural History Association, below). The brochure could be titled "Waterton Field Courses" with the history association noted at the bottom of the cover page.

Provide details: Where? How much? Just show up? How long is each? How do we register? Who provides the field courses?

Note:

The brochure to the far right did a good job with photography and good job selling the experience.

2006

TOK 2MO

www.wnha.ca

June 10

June 17

June 24

June 24

July 8

July 8 / 9

July 15

July 22

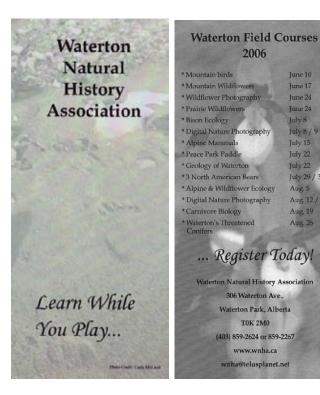
July 22

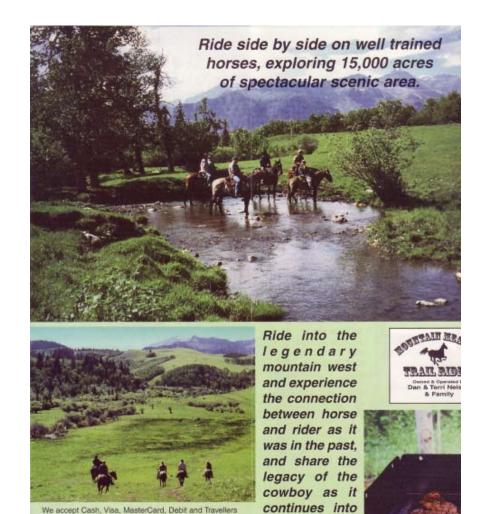
Aug. 5

Aug. 19

July 29 / 30

Aug. 12 / 13





Cheques. All riders must sign a release form before ride.

Phone to confirm your booking. Large groups can be

accommodated. We are licensed, bonded and insured.

the future.

Note:

The photo with the route is very good (below). Excellent job of selling the activity, before providing all the details of times, dates, and prices.

These brochures' headlines also do a good job of promoting the activity - cruising the lake.

SHORELINE CRUISES FEATURES of the TOURS:

Waterton Lake is a series of deep scenic bays, sheer vertical mountains and beautiful wilderness surroundings. It is the deepest lake in the Canadian Rockies. Enjoy the beauty of Nature from large comfortable boats as they quietly ply the water beside majestic cliffs. The boats make photographic stops to capture the breath-taking scenery and wildlife - be re to bring your camera. You will sail close to shore where wildlife (bald eagles, bear, bighorn sheep, deer and moose) is often seen, and you can view rugged mountain scenery close up featuring:

- · Towering Vertical Cliffs
- Unusual Geological Formations
 The International Border
- Mountain Streams · Snow-clad Peaks

The cruise on the lake is accompanied by an informative entertaining commentary - developed over the past 50 years and presented by experienced Interpretive Tour

Stop-overs of approximately 4-hour are made at Goat Haunt, the northern gateway to Glacier National Park, Montana, U.S.A. Debark at this beautiful, sheltered uncommercialized area for a short visit to visitor centers with exhibits on park history and animal life. U.S. Immigration allows Canadian and U.S. citizens (with proper ID) to remain at Goat Haunt to hike. The most popular hike

at Goat Haunt is Kootenai Lakes. Kootenai Lakes is only 4 km from Goat Haunt and is considered one of the best moose habitat areas in the Park.

The Shoreline Cruise vessels feature indoor and outdoor seating, twin diesel power for safety and are Coast Guard Certified each year. Our flag ship is the 200 passenger Historic "International," which has been in service since 1927. Step aboard this classic vessel and cruise back into the history of the park

2006 Schedule

TOUR BOAT DEPARTURES -FROM WATERTON MARINA, CANADA

May 6 - June 2	A.M.	10:00	P.M.		2:30	
June 3 - June 38	A.M.	10:00	EM.	1:00	4:00	
July 1 - August 31	A.M.	10:00	PM.	1.00	4:00	7:00
Sept. 1 - Sept. 24	A.M.	10:00	P.M.	1:00	4:00	
Sept. 25 - Oct. 7	A.M.	10:00	P.M.		2:30	

* 10 min. stop only, no hikers dropped off, pick-ups only (Early May - June 2 and Sept. 25 - Oct. 7 are non landing.)

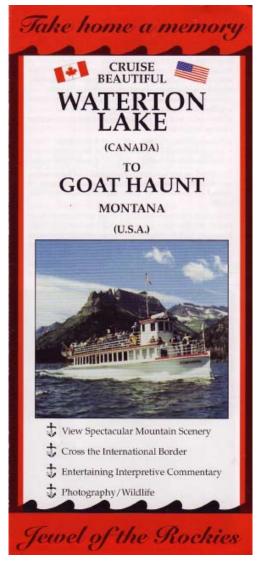
June 3 - June 30	AM	11:25	P.M.	2.25	5-29	
July 1 - August 31	A.M.	11:05	P.54.	2.25	9425	9415
Sept. 1 - Sept. 24	AM	11:25	EM.	2:25	525	

- · Cruising time approximately 2 hours. A minimum of eight (8) adult passengers required
- Additional Cruises: Charters, Private Groups, Weddings



Services are provided under contract with Parks Canada and U.S. National Park Service, which approves rates.





Suggestion:

The Waterton Visitors Guide could be improved by doing some simple things:

- The first two sentences must be specific and must pull the reader in. Make sure they are not generic and could fit any community in any province. Pull the visitor in.
- Waterton is about the mountains, not the prairie.
- Jump to experiences, not designations, rules, etc.

This guide, and others, should mirror the SW Alberta guide in terms of overall look and appeal, color schemes, and typography.

While this guide is handy, it does little to close the sale to those considering a visit to the area











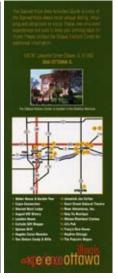
• Promote specific businesses: Create an Activities Guide that highlights specific shops, attractions, restaurants that are unique. This one, produced by the Ottawa, Illinois Visitor Center, is proving very successful.











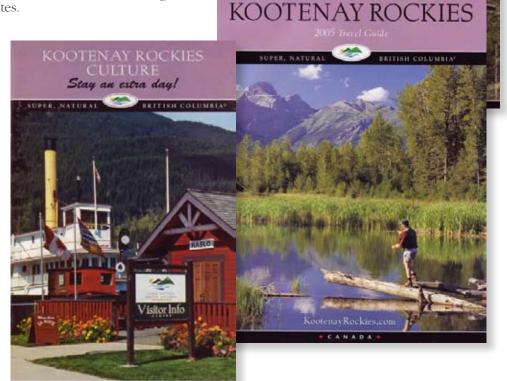
Suggestion:

The communities, attractions, destination marketing organizations, and publishers should work together to come up with a "Style Guide" that would provide some continuity between the various marketing efforts. Can you imagine what would happen if every Coca-Cola bottling plant did its own logo, ads, and color schemes? The brand would not exist.

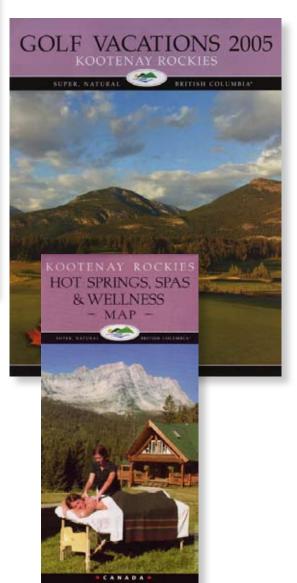
A Style Guide would provide these elements so that the region can collectively market as a single unified voice. There is easily a role for every publication and or-

. CANADA

ganization and efforts will be far more successful with a unified approach, look, and feel to the marketing materials - including Websites.



CIRCLE ROUTES MAP



Bragging is More Effective When Someone Else Does it for You

(Make PR Your Primary Marketing Tool)

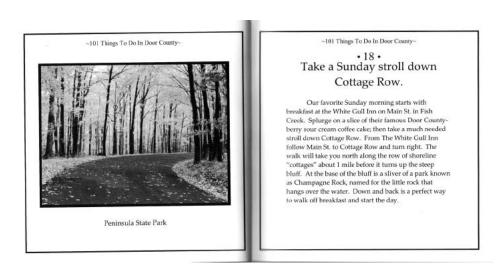
Suggestion:

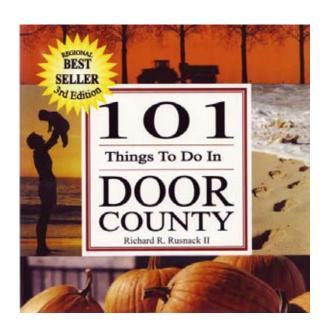
Bragging is more effective, when someone else does it for you. You build your brand through public relations, and use advertising to maintain your position.

- Articles are read three times more than ads
- Publicity gives you more credibility than ads
- You should see \$3 in "earned media" for every \$1 you spend on a PR effort

Suggestion:

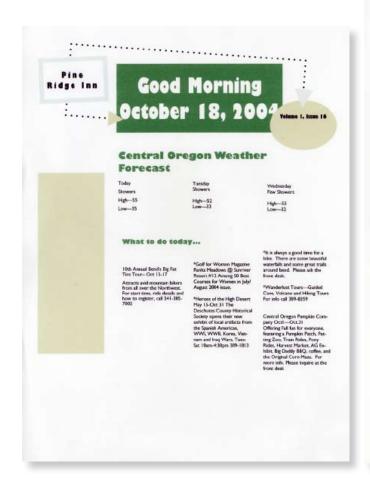
Work with regional tourism folks on creating a book, "Hidden Gems of Southern Canadian Rockies," like an individual did for the famed Door County in upper Wisconsin. Visitors will stay longer and come back again and again. Visitors love finding hidden gems, which are provided by locals and not travel writers.

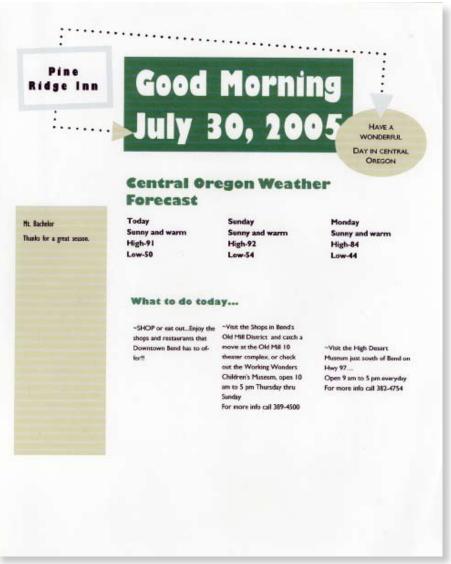




Suggestion:

Build loyalty with your customers. A small boutique hotel in Central Oregon (Bend) provides the weather forecast and suggests ideas of things to do that day. This type of effort creates loyalty and increases spending. This is a very simple idea that will create repeat visits and extended stays.





	like to know
"thes	e are a few of my favorite things"
item#	description





Suggestion:

The Jewel, a shop in Sisters, Oregon, knows how to help customers spend money in their store even long after they have gone home. While in the shop, they offer cards where customers can write down the pieces they would love to have. The customer then gives the card to a spouse or friend with their ideas for birthday, Christmas, or Valentines Day gifts. All the information is on the card for the gift-giver to simply call the store and order exactly what they want.

In this particular case, the merchant told us that nearly 70 percent of their sales come after the customer leaves. Since most of the visitors are there in the summer months, they are not thinking about the holidays. This card is a nice teaser when it comes time to purchase gifts. The card costs less than two cents to print. Hint, hint.

Additionally, this merchant gets customers for life. Not just "lookie-lews."

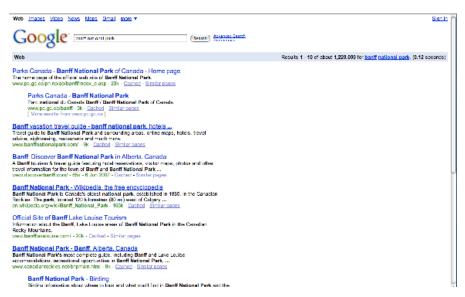
Suggestion:

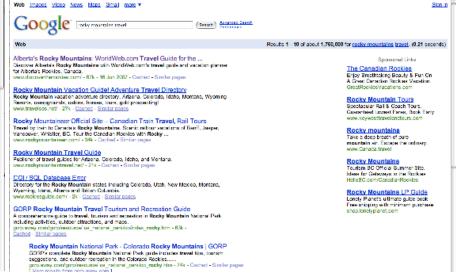
Develop an e-marketing program. This will create top of mind awareness.

Suggestion:

Purchase key words (pay per click.) Find strong keywords.

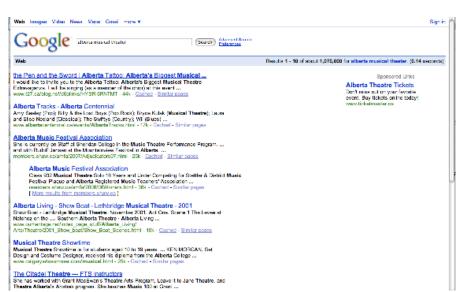


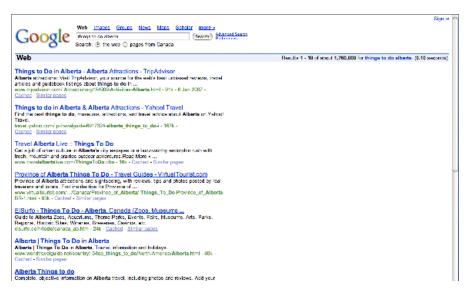


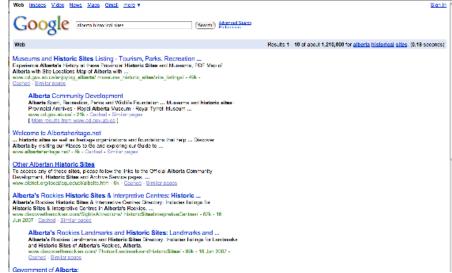


Suggestion:

Buy the keyword. Title: "On your way to Banff ..."





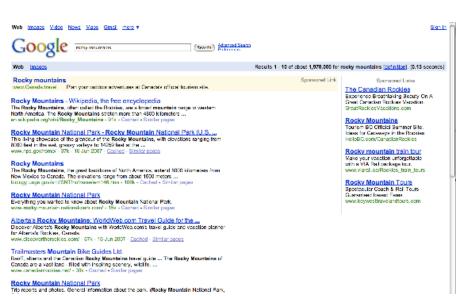


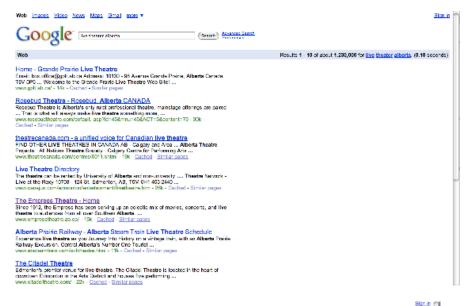
56 Waterton, Alberta June 2007

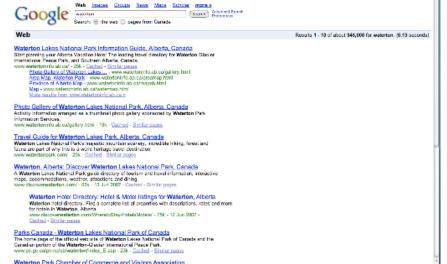


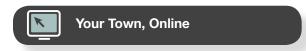
Suggestion:

When you are on the first page, there is no need to buy the key word.







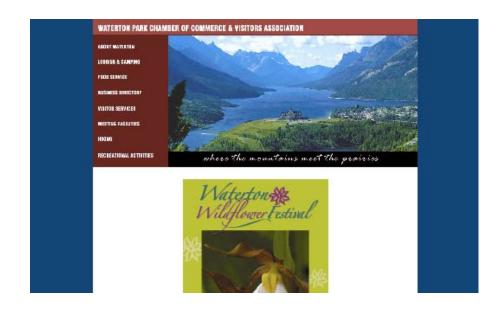


Suggestion:

Why should travelers choose Waterton? In your promotional pieces, start with "Pick your season," then move on to "Pick your passion." Focus on things to do.

"Food service" should be promoted as "dining."

Change the slogan to a quote. "One of the most beautiful spots on earth." Go the next level - become the world-class destination that you are. Raise the bar.





Your Town, Online

Forward

This section of the plan is for all those charged with promoting the new brand to increase tourism spending, revitalize downtowns, or for economic development reasons.

When local earnings are spent outside the community, this is leakage. But when outside dollars come back into the community, that's economic development. A successful community imports more cash than it exports. As communities are forced to operate like businesses, they are finding that sales and promotion are critical aspects of a community's life.

Whether you are a Chamber of Commerce, an economic development office or destination marketing organization, downtown revitalization (Main Street) manager, or city/county staff charged with marketing your community, you already know how important a role the internet plays in marketing and branding your community.

While there are dozens, if not hundreds, of books on the subject, this book cuts to the chase and outlines what you can do to develop a Website that's good enough to close the sale. You'll see dozens of examples, and key things to keep in mind as you develop a stronger, more effective Website.

Introduction

"The new phone book's here! The new phone book's here!" yelled Navin Johnson, as he danced around the gas station grounds.

"Well, I wish I could get so excited about nothing," replied his boss Harry, the gas station owner.

Nothing? Are you kidding?!" Navin shouted back. "Page 73, Johnson, Navin R! I'm somebody now! Millions of people look at this book every day! This is the kind of spontaneous publicity, your name in print, that makes people! I'm impressed! Things are going to start happening to me now!"

Navin, played by Steve Martin in the comedy The Jerk (1979), was finally somebody. His name was in print. He was listed in the phone book with hundreds of thousands of other somebodies. What are the chances that his name was spotted by the millions of people who use the phone book? Well, slim, but at least he was somebody.

- How would this scene apply to the Internet? Consider the following:
- A new Website goes on line an average of every three seconds. In fact, more than 64 million domain names have been registered in the U.S. alone so far. Can you imagine a phone book with 64 million names listed in the white pages?
- The Internet is fourth to only electricity, the automobile, and television in its influence among daily American life. Not bad for a technology few even knew existed less than 20 years ago.
- Eighty-eight percent of all Americans say that the Internet plays a major role in their lives, surpassing television for the first time.
- Seventy-five percent of all Americans use the Internet regularly, and sixty-eight percent have immediate access to the web either at home or work.
- New Internet users are growing at the alarming rate of nearly ten percent – per month!

- Ninety-five percent of U.S. car buyers do research on-line.
- Ninety-four percent of all Internet users plan their travel using the web.

Website use for travel planning has grown quickly and varies little by age and income or gender. Surprisingly, older Americans are using the Web for travel planning as often as younger Americans. This means that the highest potential travelers (those older, retired consumers with the greatest disposable income) can be effectively reached via the Internet. According to one study by Stanford University, Internet users spend five percent of their online time researching travel sites.

Your Town, Online

So, how excited were you when your Website went live? And now that you have a Website, have you ever considered why you have it? What is your Website's purpose?

Many communities will state that the Website is simply an information source for local residents, businesses, and community leaders. But the real power of the Internet lies in its power to promote.

It's rare to find a community that isn't looking for some form of economic growth: residential, business, industry, or tourism. The Internet is the most powerful and cost effective way to market your community.

There are two major challenges with a Website: Is it good enough to close the sale? And can your customer even find it?

Consider this. If Navin Johnson had a book listing the 64 million registered domain names instead of phone numbers, his name would be listed on page number 12,066 of the 313,725 page book. With 28,000 new Websites coming on line every day, the phone book would grow by 4,235 pages per month!

Part I. Make your town shine – effective web-site design for destinations

TOURISM IS YOUR FRONT DOOR

Tourism is the fastest growing industry in all fifty states, and nothing promotes a community like tourism. Because visitors see the quality of life – culture, history, activities, attractions, ameni-

ties, etc. – tourism is a primary attraction for non-tourism economic development efforts. Business people who decide to relocate have always visited the new community first – as tourists.

Your Website should promote the community's quality of life, and the best way to show that is by using great photography. Show off what your community has to offer visitors, residents, and businesses. Showing your community's assets doesn't just attract tourists. It also builds community pride, fosters a sense of cooperative spirit, and promotes economic development.

PULL YOUR CUSTOMERS INTO THE SITE

Your home page should be like your front door: attractive, clean, and inviting. To sell your community, use knock-out pictures and introductory text. Just like a novel or magazine article, the first line or paragraph must be powerful enough to grab the reader's attention. And too much clutter distracts your visitor. Too many links and topics are confusing. Make it clean, easy to understand, and a pleasure to view.

Think of the splash page or home page as the front door to your community. Santa Barbara, California's Conference and Visitors Bureau's home/splash page, www.santabarbaraca.com, is a beautiful example.

The stunning slide show illustrates the beauty and activities in the area. Site visitors are mesmerized and watch the entire introduction, which only takes a few seconds.

Sonoma County, California, has also done a good job with a splash page slide show at www. sonomacounty.com. The photos not only show the beauty of the county's vineyards, ocean, and rivers, they show people actively enjoying themselves. Your home page needs to portray your town in the best possible light, making visitors want to continue looking through the Website, and making people want to visit.



